

Regional Workplan Overview – 2022/23 FY

- This summary of regional work for Te Waipounamu region of Te Whatu Ora follows a review of the 2021/22 workplan for the 2022/23 financial year.
- The plan is separated into sections that respond to some of the priorities announced for the Interim New Zealand Health Plan, to be released shortly. Other sections are relevant to current regional level activity.
- Overall, this plan relates in most part to the regional Te Waipounamu Programme Office (previously South Island Alliance Programme Office, SIAPO) resourcing with connection to supported resources within Te Whatu Ora district and NGO services where relevant. Other regional elements not resourced by the Programme Office are included for completeness, with additional detail to be included once finalised.
- The plan was reviewed by the Te Whatu Ora Te Waipounamu District Directors on August 1, 2022, following input and guidance by the General Managers, Planning and Funding for the Districts.
- As with prior years, this regional plan will be reviewed and shaped iteratively. However, in the current transformational stages of the health sector, the plan and associated resource requirements will be reviewed relative to the eventual confirmation of the Te Whatu Ora operational model.

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General Manager
Te Waipounamu Regional Programme Office

Te Waipounamu Regional Workplan overview 2022-23 (version: 03 Aug 2022)							
Category	Subject	Contract / Funding?	Programme Office Resourcing / Allocation	Programme Office Oversight	Start	End	Description
Pae Ora / Communities							
PALLIATIVE & Aged Care	Interoperability between HealthOne, Hospice and ARC palliative systems	COVID Programme Funding	Jo Hathaway Regional Programme Facilitator	Regional Programme Manager (M Wood)	Q1 21/22	Q3 22/23	Staged Implementation digital access to HealthOne for ARC and Hospice/ NGOs to inform timely and appropriate treatment decisions. Hospice and ARC clinicians will be able to view key information in real-time, improving collaborative care planning, reducing health system inconsistencies, improving patient journey. Note Web Access solution delayed (COVID)
PALLIATIVE	Resources for EOL care in the community	COVID Programme Funding (Signed off 25/7/22)			Q3 22/23	Q1 23/24	Package to support Primary Care teams and Palliative Care services for complex patients and higher volumes at end of life. Assists with avoidance of hospital admissions. This 12 month national project will start once contracting for the required roles has been completed. Recruitment and contracting: Q4 21/22. Project start: Q1 22/23. Project completion Q1 23/24
PALLIATIVE	Project 1: Reduce avoidable hospital admissions for palliative patients	Programme Office Base			Q3 22/23	Q4 22/23	Technology and service model projects: Clinicians in community services use recently enabled technology to share key patient information in Acute Plans that ensure provide better care in the community. To be re-started once HealthOne / ARC project and EOL CitC projects are complete (likely Q4 22/23), or when additional resourcing is available. Leverages benefit of those two projects.
REGIONAL SERVICES	Regional support for Aged Residential Care	Programme Office Base	Elizabeth Lear Margaret Roigard		Ongoing	N/A	Regional clinical support for ARCs that assists operational management. Includes ARC Certification audits.
Kahu Taurima / Maternity / First 2000 Days							
CHILD HEALTH	FIRST 2,000 DAYS: Infant Social and Emotional Wellbeing	Programme Office Base	Stephanie Read Regional Programme Facilitator	Programme Director WF (K Rawlings)	Q1 18/19	Q4 23/24	Te Pa Harakeke: Nurturing Care in the First 1000 Days Focus on: Workforce development, education and promotion, service delivery and design and equity - Now programmed to work with West Coast Locality Project initially
CHILD HEALTH	South Island Child Development Services (CDS) Project. Includes: Quality Improvement; Dysphagia Service	MoH to end 2022/23 now MFDP - Note Programme Office supports distribution of funding and project delivery (and CDS underspend)	Stephanie Read / Turid Peters Regional Programme Facilitator		Q2 19/20	Q4 22/23	Grow capability, achieve an integrated regional approach, including innovation, telehealth and Quality Improvement initiatives Support overall service volume growth across DHB and NGOs - Innovation Projects - Workforce redesign. - Recruitment of SI AH CDS lead and local service QI champions who will work together to develop a regional quality improvement workplan for SI child development services. - Integrated South Island Paediatric Dysphagia Service (proposed new service)
CHILD HEALTH	Process support and oversight via Child Health SLA:	Programme Office Base	Stephanie Read		Ongoing	N/A	Oversight mechanism for e-growth charts in CH services Support delivery of SI Child Protection Forum (annual)
WORKFORCE	Kaiawhina Role Development: 1) Maternity Kaiawhina role 2) Rural Oral Health Kaiawhina role	1) Regional Initiatives Funding 2) MoH funding	1) Kate Rawlings 2) Anne Buckley		Q1 22/23 Q1 22/23	Q4 23/24 Q2 23/24	1) Maternity kaiawhina description new role to support maternity services, in early development. 2) Pilot project on West Coast with links to other regions & using Calderdale Framework methodology. Development of Kaiawhina workforce to deliver community oral health initiative to children at high risk of dental caries, including Māori children.
CHILD HEALTH	Well Child Tamariki Ora (WCTO) Quality Improvement Project (MOH contract)	MoH - Now Te Whatu Ora Contracted to 30/6/2023	Marijke Dryfhout Regional Programme Facilitator		Q1 19/20	Q4 22/23	National Breastfeeding strategy Experience survey Home visiting safety Facilitate relationships between WCTO providers
CHILD HEALTH	Electronic platforms for WCTO	Project dependent - not finalised			Q1 21/22	Q4 22/24	South Island wide electronic platform for LMC transfer to WCTO that includes home visiting safety is developed in consultation with Data and Digital. Now considering an ERMS system process as an interim solution

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Oranga Hinengaro / Mental Health & Addictions							
MENTAL HEALTH & ADDICTIONS	Under 25 yr Assessments	N/A	John Carson Regional Programme Facilitator	Nil - GMs MH&A	Q4 21/23	Q3 22/23	Ministers priority from late-2021 to address under-25 year old assessment waiting times.
MENTAL HEALTH & ADDICTIONS	AOD -strengthen regional operating model	N/A			Q4 21/22	Q3 22/23	Within updated regional MH&A model via GMs group to strengthen the regional model for Alcohol and Other Drugs services.
MENTAL HEALTH & ADDICTIONS	Child & Youth - strengthen regional operating model	N/A			Q4 21/22	Q3 22/23	Within updated regional MH&A model via GMs group to strengthen the regional model for Child and Youth (CAMHS) services.
MENTAL HEALTH & ADDICTIONS	Suicide Prevention	Programme Office Base Possible shift to national approach under Te Whatu Ora		Programme Director WF (K Rawlings)	Ongoing	N/A	Assist the Suicide Prevention / Postvention Coordinators and District Health Board Mental Health and Addiction services. Regional facilitation of Suicide Prevention Officers meetings
MENTAL HEALTH & ADDICTIONS	MH&A Crisis Response / Emergency Department support	MoH contract complete, but important in acute hospital flow management			Q3 20/21	N/A	To strengthen capability of ED/crisis response staff in working with people who present with MHA issues. MoH contract complete, but important in acute hospital flow management
Planned Care							
SINGLE SERVICE	Colonoscopies	Regional Initiatives Funding		Programme Office GM (M Leggett)	Q1 21/22	Q2 22/23	Capacity & demand forecasting and planning Facilities planning 5-10 year horizon Colonoscopy and Bowel Screening Programme oversight SIA Operational Group support Review relative to TWO Planned Care Programme
SINGLE SERVICE	Musculo-skeletal Pathway	Regional Initiatives Funding		Workforce	Q1 21/22	Q4 22/23	Focus on major joint procedure demand management through redirection of pathway to treatment support
SINGLE SERVICE	South Island Neurosurgery Service (SINS)	MoH Funding (Prog Mgr) & Regional Initiatives Funding	Keith Todd	Programme Office GM (M Leggett)	Q3 21/22	Q2 22/23	Equity of access and reduced wait times as a regional service. Includes Neurosurgery Quality Programme and development of national standards. Proof of Concept project to commence August 2022.
REGIONAL SERVICES	MEDICAL IMAGING: Regional Clinical Service	Regional Initiatives Funding		Regional Programme Manager (M Wood)	Q2 20/21	Q4 22/23	Collective procurement planning and delivery for radiology equipment, change proposal for establishing a functionally radiology system.
REGIONAL SERVICES	LABORATORIES SI Medical Diagnostics Laboratory Services	Programme Office Base			Q2 20/21	TBC	Development of options for delivery of hospital / community medical laboratory diagnostics.
Regional Re-design / Service improvement							
CHILD HEALTH	NICU project	No new funding required		Programme Director WF (K Rawlings)	Q2 2022/23	Q2 23/24	Explore options for improved regional collaboration to ensure best possible experience for whanau.

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Enabling functions - Workforce (items # for further discussion)							
WORKFORCE	Increasing Māori staff recruitment and retention	Regional Initiatives Funding and Programme Office Base	Holly Weir	Programme Director WF (K Rawlings)	Q1 19/20	Q4 22/23	Co-design a strategy with Te Herenga Hauora with actions to build the Māori DHB workforce.
WORKFORCE	South Island Physician Training	Programme Office Base			Q2 20/21	Q4 24/25	Improve recruitment and retention of SI Physicians (General / Internal Medicine) through SI locality rotation.
WORKFORCE	healthLearn e-learning system	Programme Office Base	Dena Cowen-Willis Programme Mgr Nathan Harris (Admin)		On-going	N/A	Administration, support and system / content development. System reporting Continuing requirement for Covid response
WORKFORCE	Lippincott Clinical Procedures	Programme Office Base	Heather Gray Regional Programme Facilitator		Ongoing	N/A	Support for Lippincott Procedures (NZ Instance) - contract and delivery Partner with Waikato to support national delivery and development
WORKFORCE	Sustainable Nursing	Programme Office Base			Q1 22/23	Q4 22/23	Updating work on a toolkit for sustainable working with new work relating to roster fatigue, older nurses support and any other issues identified that do not have existing workstreams
WORKFORCE	Calderdale Framework	Programme Office Base	Anne Buckley Regional Programme Facilitator		Ongoing	N/A	Key skill sharing framework. New emerging work using CF framework in nursing and maternity
WORKFORCE	Kaiāwhina Role Development: Allied Health Assistants	Programme Office Base	Richard McKinlay Allied Health, Scientific and Technical Project Manager		Ongoing	N/A	NZQA Level 3 training for Allied Health Assistants (Kaiāwhina) Support the Allied Health Assistants working across the SI health system to access health and wellbeing NZQA level 3 training.
WORKFORCE	SI Guidelines for Expectations of Professional Practice for Allied and Public Health Staff #	Programme Office Base			Q1 22/23	Q2 22/23	To clarify and support career progression processes through the development of a 'Guideline for Expectations of Professional Practice' for Allied Health and Public Health Staff.
WORKFORCE	Training for Technical and Scientific Professions Merit Progression #	Programme Office Base		Q1 22/23	Q3 22/23	Develop and release an accessible training programme for supporting staff undertaking technical merit progression	
Enabling functions - Data & Digital							
DATA & DIGITAL	Data & Digital Te Waipounamu regional Plan, including: SIPICS / Service Desk			CDIOs via Paul Goddard			
DATA & DIGITAL	Regional Operating Theatre workflow & Integration (SCOPE)	Regional Programme supported by CDIOs and clinical leads	Sonya Morice	Programme Director (D&D) oversight NM District Director Exec lead	Q1 21/22	Q2 22/23	Operating Theatre functionality for both Elective and Acute patient events. Focus on workflow optimisation Focus on automation and reduction in manual processes in data systems SIPICS and sCOPE system integration
SINGLE SERVICE	ORAL HEALTH Common recording in TITANIUM patient management systems	Programme Office Base		Regional Programme Manager (M Wood)	Q1 19/20	TBC	Align current patient and treatment codes between the DHBs to enable consistency of data for planning and reporting on service activity. (National and regional programme supported by MoH).

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Other - Regional Office Processes							
REGIONAL SUPPORT	Primary Care Fees Review	Programme Office Base	Andrea Boyd PA to GM / Facilitator		Ongoing	N/A	Regional Primary Care Fees Review
REGIONAL SUPPORT	Budget Reporting - Funded Contracts	Programme Office Base	Andrea Correya Administrator	Programme Office GM (M Leggett)	Ongoing	N/A	Admin support for accounts receivable / payable
REGIONAL SUPPORT	Regional Workplan development and reporting	Programme Office Base	John Carson Regional Programme Facilitator		Ongoing	N/A	Coordination and facilitation of regional workplan development, drafting monitoring and reporting. Includes coordination of district planner meeting to ensure regional / district cohesion. Currently also supporting MH&A requirements ad hoc. Probably requires review in the context of eventual regional planning requirements
Pending review relevant to Te Pae Tata (Interim NZ Health Plan)							
HEALTH OF OLDER PEOPLE	Shared goals of care & Advance Care Planning (ACP)	Programme Office Base	Jane Large Regional Programme Facilitator		Q1 19/20	TBC	Linked to and enable by ARC / H1 project above. Develop and implement SGOC and ACP including a strategy for integration of various pre-existing guidelines. Regional Medical Care Guidance developed - for those lacking capacity Directors decision (August 1) - move to district level delivery. Regional oversight and support no longer required.
HEALTH OF OLDER PEOPLE	SI Cognitive Impairment Pathway	Programme Office Base		Regional Programme Manager (M Wood)	Q1 19/20	TBC	Harmonise five Cognitive Impairment Community Health Pathways to embed dementia. End of life pathway proposed for Community and Hospital Health Pathways
HEALTH OF OLDER PEOPLE	DEMENTIA: End of Life model of care	Programme Office Base			Q1 21/22	TBC	Identify SI gaps and excellence in end of life care for people living with dementia and propose a collaborative model of care. This includes connection to services for Māori affected by mate wareware (dementia) Palliative care / dementia focus
CHILD HEALTH	Autism Spectrum Disorder (ASD) Assessments	Programme Office Base		Programme Director WF (K Rawlings)	Q1 22/21	TBC	Focus on challenging waiting lists for children and their family / whānau. Final report and recommendations in development (Feb 2022) New plan of action proposed post-recommendations
SINGLE SERVICE	Dermatology	N/A	Ad hoc	Programme Office GM (M Leggett)	Q1 21/22	N/A	Nationally led project – Critical Service - WATCHING BRIEF - options may arise Support and feed into the national process. Plan to implement the SI Dermatology Model of Care hub and spokes development.